

Message Text

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TO AMEMBASSY MOSCOW

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TAGS: TGEN, US, UR

SUBJECT: US-USSR S&T AGREEMENT (01.09)

1. EMBASSY REQUESTED TRANSMIT FOLLOWING LETTER TO SKLYAROV
FROM CAREY WITH COPY TO AYKAZYAN:

2. 01.09 - DECEMBER 15, 1976

DR. YE. I. SKLYAROV
HEAD, SCIENCE MANAGEMENT DEPARTMENT
STATE COMMITTEE FOR SCIENCE AND TECHNOLOGY
MOSCOW

DEAR DR. SKLYAROV:

A SET OF TAPES OF OUR RECENT MEETING IN WASHINGTON IS
BEING SENT TO YOU, AND SHOULD ARRIVE SHORTLY.

A REVIEW OF OUR MEETING INDICATES THAT THE SOVIET PAPERS
AND STUDIES ARE VERY HELPFUL, AND WE HAVE ONLY A FEW
SUGGESTIONS FOR YOUR CONSIDERATION.

THE CASE STUDIES ARE VERY GOOD IN DESCRIBING THE TECHNICAL
PROBLEMS AND APPROACHES WHICH WERE CENTRAL TO EXECUTING

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PAGE 02 STATE 304168

THE WORK, BUT WE WOULD LIKE TO SEE MORE INFORMATION

REGARDING THE MANAGEMENT AND PLANNING METHODS WHICH WERE EMPLOYED. ALTHOUGH MUCH LIGHT WAS SHED ON THESE MATTERS IN OUR DISCUSSIONS, IT WOULD BE HELPFUL TO REFLECT THIS INFORMATION IN THE CASE STUDIES THEMSELVES.

I UNDERSTAND THAT APART FROM OUR FORMAL MEETINGS THERE WERE USEFUL INDIVIDUAL DISCUSSIONS AMONG THE RESPECTIVE PARTICIPANTS CONCERNING THE SOVIET PAPERS. FOR EXAMPLE, WE HOPE THAT DR. IVANOV'S FINE PAPER COULD INCLUDE MORE DISCUSSION OF EXAMPLES OF SOCIALIST RIVALRY, EXAMPLES OF COMPARATIVE ADVANTAGE AND HOW IT IS MEASURED, AND ILLUSTRATIONS OF THE MEANING OF DEMOCRATIC CENTRALISM IN R&D PLANNING AND MANAGEMENT.

AS TO DR. LARICHEV'S PAPER, ITS VALUE FOR AN AMERICAN AUDIENCE WOULD BE GREATLY STRENGTHENED BY AN EXTENSIVE TREATMENT OF THE VARIOUS SCHOOLS OF THOUGHT IN THE SOVIET UNION ON THE USE OF SYSTEMS ANALYSIS IN R&D PLANNING AND MANAGEMENT, AND A DISCUSSION OF THE IMPLICATIONS OF THESE DIFFERING VIEWS IN TERMS OF HOW THEY AFFECT THE WAY SOVIET RESEARCH AND DEVELOPMENT ARE MANAGED.

ALTHOUGH WE HAVE NOT RECEIVED THE MANPOWER REPORT WHICH WAS EXPECTED DECEMBER 1, WE HOPE THAT DR. RYABINOV INTENDS TO BRING IT WITH HIM THIS MONTH.

THE AMERICAN SIDE EXTENDS TO YOU AND YOUR COLLEAGUES VERY CORDIAL GOOD WISHES FOR THE APPROACHING HOLIDAYS.

SINCERELY,

WILLIAM D. CAREY
CHAIRMAN, U.S. SIDE

CC:DR. AYKAZYAN. KISSINGER

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